

How the AMA Can Help You with Plan Oversight

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Pioneering Specialists in Group Health Care Post-Payment Administration for 25 Years Unblemished track record – no HIPAA violations or employee issues

- First with 100% claim audits
- Introduced the use of claim audits for recovery
- Originated linking of enrollment reconciliation with claim audits
- Started dependent eligibility audits 15 years ago
- Revolutionized data intake with payer-defined data always successful
- Re-defining competitive bidding
- Extending control of data to self-funded plans of all sizes
- Putting meaning into fiduciary oversight via Routine Plan Monitoring



Performance Standards: A Long History

- The idea of using standards to support plan oversight is not new.
- I first wrote about them in 1995 and it was not a new idea then.



Performance Standards: Currently

- Explosion in standards now underway.
 - Quality Entity Certification Program has 450+ claim-based standards (each with its own "steward").

https://www.qemedicaredata.org/SitePages/measures.aspx

- Brokers and Consultants have their own versions.
- Payers routinely offer "Performance Guarantees."
- Why?
 - Because we can.
 - Because plans want to know how they are doing.



AMA Annual National Health Insurer Report Card

- 8 payers: Medicare, Aetna, CIGNA, HCSC, Humana, Regence Group, United Health Care
- Monitored across 17 metrics
- Annually for many years



AMA Measures

Metric	Range Across 8 Payers
Payer claim received date disclosed.	31%-100%
2. First remittance response time (days).	6-15
3. Electronic Fund Transfer adoption rate.	25%-95%
4. Allowed amounts disclosed.	99%-100%
5.Contracted fee schedule match rate.	62%-98%
6. First Electronic Remittance Advice accuracy.	61%-96%
7. Prior authorization frequency.	0.04%-6.15%
8. Payer-specific claim edits.	1.4%-81.4%
9. Claims reduced to \$0 by disclosed claim edits.	2.3%-10.1%
10. Claims reduced to \$0 by undisclosed claim edits.	0.3%-1.0%
11. Percent of claim lines denied.	0.68%-3.62%



AMA Annual National Health Insurer Report Card

Excellent Model for Plan Oversight

NOT Because of the Measures Because of the Process



- 1. Defined their standards
- 2. Transparent
- 3. Measurement done professionally
- 4. Address measures validity and reliability
- 5. Repeatedly monitored measures over time



1. Defined their standards

- DESCRIPTION
- CALCULATION
- FILTERS



2. Transparent

http://www.ama-assn.org/ama/pub/physicianresources/practice-management-center/healthinsurer-payer-relations/national-health-insurer-reportcard.page



3. Measurement done professionally

- Payer self-measurement never "fails" the payer.
- Inexperienced analysts distract from results.
- Independence, experience required.



4. Address measure validity and reliability

- Validity: does the measure, measure what it says.
- Reliability: can the measure be replicated
- Are these confirmed at all?
- If so, how?



5. Repeatedly monitored measures over time

- Once is not enough
- Once per year is minimum
- More frequently as warranted
- Sentinel Effect is a plan's most powerful tool.



Past Webinars Available

Recordings of past webinars are available upon request, including:

- March 2012 Health Data Control
- February, 2012 Health Reform: A Contrarian's Perspective
- January, 2012 The Road to 100% Transparency
- December, 2011 2012: What Does it Hold for Self-funded Health Plans?
- November, 2011 Overpayment Collection
- October, 2011 Finding Provider Fraud
- September, 2011 Complete Enrollment Validation
- August, 2011 New HIPAA Accounting Requirements
- July, 2011 Dos and Don'ts of Competitive Bidding
- June, 2011 You've Done a Dependent Audit. Now What?
- May, 2011 Two Dozen Reasons for Claim Payment Error
- April, 2011 How Does Your Plan Compare?
- March, 2011 How Medicare Can Help Employer Health Plans
- February, 2011 Administrative Fee Inflation



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